

### **Health and Wellbeing Board – Formal Meeting**

Meeting held on Wednesday 27 January 2016 10am

Assembly Room, Swale House, East Street, Sittingbourne, ME10 3HT

| Present   | Cllr Andrew Bowles (AB), Leader, SBC (Chair)  | Julie Blackmore (JBL), <i>Maidstone Mind</i>  |  |
|-----------|---|---|--|
|           | Cllr Ken Pugh (KP), Cabinet Member for Health, SBC                                      | Sarah Porter (SP), <i>Policy and Performance, SBC</i>   |  |
|           | Abdool Kara (AK), Chief Executive, SBC  | Ally Hiscox (AHi), Deputy Chief<br>Operating Officer, Swale CCG   |  |
|           | Amber Christou (AC), Head of Residential Services, SBC                                  | Karen Sharp (KS), Head of Public<br>Health Commissioning, KCC   |  |
|           | Cllr John Wright (JW), Cabinet<br>Member for Housing and Lead<br>Member for Health, SBC | Terry Hall (TH), <i>Public Health, KCC</i><br>Becky Walker (BW), <i>Strategic</i><br><i>Housing and Health Manager, SBC</i> |  |
|           | Bill Ronan (BR), KCC  | Housing   |  |
|           | Dr Fiona Armstrong (FA), Chair,   | Cllr Sarah Aldridge (SA), Swale BC  |  |
|           | Swale CCG Mark Lemon (ML), Strategic Relationships Advisor, KCC Kate Herbert (KH), LGA  | Jane Barnes (JB), Assistant Director Older People and Physical Disability <i>KCC</i>  |  |
| Apologies | Patricia Davies (PD), Accountable Officer, Swale CCG                                    | Alan Heyes (AH), Community<br>Engagement Lead, Mental Health<br>Matters   |  |
|           | Chris White (CW), Swale CVS   |   |  |
|           | Su Xavier (SX), Swale CCG   | Cllr Penny Cole (PC), Deputy Cabinet Member Adult Social Care & Public  |  |
|           | Helen Stewart (HS), Kent Healthwatch  | Health, KCC   |  |
|           | Tristan Godfrey (TG), <i>Policy Manager, KCC</i>  | Cllr Roger Gough (RG), Cabinet<br>Member Education and Health<br>Reform, KCC  |  |

| NO  | ITEM   | ACTION |
|-----|--|--------|
| 1.  | Introductions  |        |
| 1.1 | AB welcomed attendees to the meeting.  |        |
| 1.2 | All attendees introduced themselves, and apologies were noted.   |        |
| 2.  | Minutes from Last Meeting  |        |
| 2.1 | The minutes from the previous meeting were approved.   |        |
| 2.2 | Matters arising:   |        |
|     | <ul> <li>P.2, 2.2: AK provided an update; LCPG is now up and running with Alan<br/>Bayford as chair.</li> </ul>  |        |
|     | <ul> <li>P.3, 6.1: AC provided update: Cllr Pugh attended September Kent H&amp;WB<br/>and raised Swale's concerns; further follow up at the Swale H&amp;WB<br/>workshop held in November.</li> </ul> |        |



- P.4, 7.1: RW advised that Planning are aware that Health need to be a consultee, and contact details have been shared.
- P.4, 7.3: AC advised that two multi-agency prison release meetings have been held, and a protocol drawn up. There are plans to formalise a strategic overview, particularly in regard to changes at Elmley.
- P.4, 7.3: AK advised no cuts to front line services for 2016/17.

### 3. Review from the LGA workshop

- 3.1 KH presented a Next-Steps refresher on Swale's H&WB workshop held November 2015.
  - Reminder of the five LGA self-assessment tool statements provided.
    - (i) Visions and ambition agreed that the meetings are well managed and the board is ambitious, with partners agreeing the 'big ticket' items, do require narrative for change.
    - (ii) System leadership and partnership working ability to influence already evident, but a sense this could be improved and requirement to align to others' strategies and plans.
    - (iii) Delivery and impact outcomes impact are good, although JSNA data should be used.
    - (iv) Communication and engagement need to increase public engagement, and methods of gathering views require improvement.
    - (v) Integration system redesign require more emphasis on prioritisation and prevention, along with maximum value for money across all partners.
  - The key message focuses on the importance of not underestimating the time required for joint working and improving relationships, and how we can collectively improve jointly determined outcomes through a problemsolving approach.
- 3.2 Points made in the discussion included:
  - a supportive approach which recognises all that is going on across the Borough to improve the health and wellbeing of residents and to enable self-responsibility can be taken forward through an effective problem solving operational group;
  - there is a need to understand from KCC the minimum required to fulfil Local Board requirements, whilst enabling a thematic outcomes-focus of an operational group;
  - the chair of the DGS H&WB has suggested a merger with Swale H&WB;
  - there are critical issues unique to Swale so any merger would need to be designed to enable these to be identified and prioritised; and
  - the strategic role can line up with the expectations of County, whilst an operational group can focus on Swale issues.



| 4.  | Discussion on options and next steps  |    |  |
|-----|---|----|--|
| 4.1 | ML provided an update following on from the KCC H&WB paper of   |    |  |
|     | September 2015.   |    |  |
|     | <ul> <li>The paper sets out the local H&amp;WB requirements, although there is no<br/>prescribed method for delivery.</li> </ul>  |    |  |
|     | <ul> <li>A merger between the H&amp;WBs of Swale and DGS has been mooted,<br/>subject to discussions with DGS.</li> </ul>   |    |  |
|     | <ul> <li>A local solution-focused group will provide a forum to move Swale's local<br/>issues forward.</li> </ul>   |    |  |
| 4.2 | Points made in the discussion included:   |    |  |
|     | <ul> <li>the lack of commissioning powers and different footprints has led to an<br/>ineffective Swale board. However, it was pointed out that some LHWBBs<br/>are starting to take on some commissioning powers;</li> </ul>                            |    |  |
|     | the workshop in November provided a way forward with the suggestion of<br>a thematic based operational group which can be established. This<br>needs to be worked up further to set out who will sit on the group and<br>what this means for the LHWBB; |    |  |
|     | <ul> <li>an annual meeting/workshop could set the programme of priorities, and<br/>the thematic operational group could then take these forward;</li> </ul>   |    |  |
|     | <ul> <li>Thanet and South Coast are looking at a joint commissioning board,<br/>particularly due to the many changes ahead and the new models of care<br/>being implemented;</li> </ul>   |    |  |
|     | <ul> <li>agreed that an annual board meeting or workshop should be established<br/>to agree to the priorities, and each operational meeting should be<br/>thematic-based, and the approach reviewed at the end of 2016/17;</li> </ul>                   | AC |  |
|     | <ul> <li>discussions regarding the Swale and DGS merger need to be taken<br/>forward through a meeting with Cllr Gough, Swale and DGS CCG, Cllr<br/>Bowels, Cllr Pugh, Abdool Kara, and Amber Christou;</li> </ul>                                      | AC |  |
|     | <ul> <li>establish what the DGS secretariat arrangements are; and</li> </ul>  | RW |  |
|     | <ul> <li>operational group meetings should be established, the themes/priority<br/>suggestions should be emailed to group members.</li> </ul>   | AC |  |
| 5.  | Public Health Programmes  |    |  |
| 5.1 | Care Act implementation and integration (verbal update) unavailable - agreed to defer and Public Health Programmes presentation provided.   |    |  |
| 5.2 | KS provided an update as follows:   |    |  |
|     | <ul> <li>requirement for efficiency due to proposed 10% cut in funding 2016/17;</li> </ul>  |    |  |
|     | <ul> <li>key question around accessibility of services in Swale and whether they<br/>are set against need;</li> </ul>   |    |  |
|     | <ul> <li>children and young people focus groups established a need to look at<br/>adolescents, the purpose of the health visiting service, and aligning<br/>services with local priorities;</li> </ul>  |    |  |



|     | <ul> <li>adult health improvement consultation discovered that the public desire a<br/>realignment of services in areas where there are high health inequalities;</li> </ul>                                 |    |
|-----|--|----|
|     | <ul> <li>recognition that unhealthy habits substitute for one another - therefore<br/>move towards a 'dual diagnosis' model with integrated service provision;<br/>and</li> </ul>                            |    |
|     | <ul> <li>a procurement strategy for integrated services is the next step.</li> </ul>   |    |
| 5.3 | Points made in the discussion included:  |    |
|     | <ul> <li>LCPG can ensure the most appropriate representation from SBC prior to<br/>any commissioning; and</li> </ul>   |    |
|     | <ul> <li>requirement for increase in counselling services across Swale.</li> </ul>   |    |
| 6.  | Kent Health and Wellbeing Board  |    |
| 6.1 | KP, PD, and FA to attend KCC Board. No specific issues or comments to take forward.  |    |
| 7.  | Partners Update / AOB – verbal update  |    |
| 7.1 | Healthwatch (RW gave update provided by HS)  |    |
|     | <ul> <li>Public voice events held in Swale in January.</li> </ul>  |    |
|     | <ul> <li>Visiting two hard-to-reach groups in January to get feedback on local<br/>issues.</li> </ul>  |    |
|     | <ul> <li>Next mental health project has been approved, focusing on out-of-area<br/>placements, repatriation process, and length of stay.</li> </ul>  |    |
|     | <ul> <li>Kent-wide PPG project nearing completion - this is linked in with local<br/>work in Swale.</li> </ul>   |    |
|     | <ul> <li>Project on patient choice under discussion.</li> </ul>  |    |
|     | <ul> <li>Discharge 'Home to Assess' project and current review / development<br/>(social services).</li> </ul>   |    |
| 7.2 | Swale BC   |    |
|     | <ul> <li>Completed purchase of third property for use as temporary accommodation.</li> </ul>   |    |
|     | <ul> <li>Marmot indicators 2015 are Kent-wide and not reflective of Swale's<br/>issues. Public Health will look to localise these.</li> </ul>  | тн |
|     | <ul> <li>CCG and Virgin have been invited to deliver a presentation to Members.</li> </ul>   |    |
|     | <ul> <li>Local Plan examination letter due imminently, with an increased number<br/>of homes required in Swale. The increase in population will impact on<br/>health care provision requirements.</li> </ul> |    |
|     | <ul> <li>Spirit of Sittingbourne has reached agreement with a cinema provider.</li> </ul>  |    |
|     | <ul> <li>Devolution negations currently ongoing. Kent CC have suggested a<br/>focus on health and social care. North Kent are looking at a focus on<br/>growth and regeneration.</li> </ul>                  |    |
|     | <ul><li>2016/17 budget agreed no major impacts.</li></ul>  |    |
|     |  |    |



#### 7.3 Swale CCG

- NHS CCG planning guidance to develop a sustainability and transformation plan over the next five years.
- Seasonal pressures over the Christmas and New Year period were well managed.
- Industrial action currently planned for 10 February plans are in place.
- Virgin Care successful in the services review tender for Memorial and Sheppey Hospital.
- Urgent care review underway after a pause.
- NHS England agreed that CCG can take delegated commissioning of some GP services.
- The diabetes programme across Kent, Surrey and Sussex want to work with Swale CCG.

#### 7.4 KCC – Learning Disabilities and Mental Health

- Stakeholder workshop on 28 January looking at 'Home to Assess'.
- Blackburn Lodge currently reviewing the plan with no change due over next two to three years.

Next meeting date: TBC

**Future Meetings Dates** 

**TBC**